

PROXY FORM

for Ambu A/S' annual general meeting on Tuesday, 14 December 2021 at 1:00 pm (CET)

The undersigned hereby grants proxy to attend and vote on my behalf at the convened annual general meeting in Ambu A/S, which is held on Tuesday, 14 December 2021 as provided below:

Please tick box A) or B) or C) or grant proxy online at www.ambu.com/aggm:

A) ☐ Proxy is granted to a named third party: _____
Please state name and address of proxy (BLOCK LETTERS)

or

B) ☐ Proxy is granted to the Board of Directors (or order) to vote in accordance with the Board of Directors' recommendation as specified in the form below.

or

C) ☐ Instructive proxy is granted to the Board of Directors (or order) to vote as indicated below. Please tick the relevant box 'IN FAVOUR', 'AGAINST' or 'ABSTAIN' to indicate how you want to vote.

| Items on the agenda | In favour | Against | Abstain | Board of Directors' recommendation |
|---|--|--|--|------------------------------------|
| 2. Presentation for adoption of the annual report and consolidated financial statements. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 3. Presentation for adoption of the remuneration report | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 4. Proposal of the Board of Directors on the appropriation of profit in accordance with the adopted annual report. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 5. Approval of the directors' remuneration for the financial year 2021/22 | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 6. Election of Chairman of the Board Re-election of Jørgen Jensen | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 7. Election of Vice-chairman of the Board Re-election of Christian Sagild | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 8. Election of other members of the Board a) Re-election of Henrik Ehlers Wulff b) Re-election of Britt Meelby Jensen c) Election of Michael del Prado d) Election of Susanne Larsson | <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> | <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> | <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> | IN FAVOUR |
| 9. Election of auditor: Re-election of EY | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 10 | | | | |
| 10.1. Indemnification of members of the Board of Directors and the Executive Board | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 10.2. Update of the remuneration policy | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 10.3. Renewal of the Board of Directors' authorization to increase the B share capital (article 9e of the Articles of Association) | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |
| 11. Authorization to the Chairman. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | IN FAVOUR |

If the proxy is dated and signed only, but otherwise not filled out, the proxy is regarded as having been granted to the Board of Directors to vote in accordance with its recommendation as specified in the form above. If the proxy is only partially filled out, the vote for items not filled out will be in accordance with the Board of Directors' recommendation.

The proxy applies to all items discussed at the annual general meeting. If new proposals for voting are made, including proposals for amendments or proposals for candidates up for voting which are not included on the agenda, the proxy holder will vote on your behalf as he or she deems proper.

The proxy applies to shares owned by the undersigned at the date of registration, determined on the basis of the number of shares held by that shareholder as registered in the register of shareholders and on any notice of ownership received by the company for the purpose of registration in the register of shareholders, but not yet registered.

| | |
|---|--|
| Shareholder name: | |
| Address: | |
| City and zip code: | |
| If any, custody account/VP reference no.: | |
| Signature and date | |

This proxy form must be submitted to VP Securities A/S, Weidekampsgade 14, 2300 Copenhagen S, Denmark, by the latest **Friday, 10 December 2021 at 11.59 pm (CET)**, either by letter or by returning this form by email to vpinvestor@vp.dk. Proxy can also be granted via VP Securities' website www.uk.vp.dk/aggm or www.ambu.com/aggm.